Quoting & Estimating

Introduction (Seminar 5)

Quoting and Estimating is a key operational activity required to get the ManuDyn system fully operational. The reason for this is that in order to quote you have to define the Part. If the part is defined, then establishing a Sales Order "Book" (JOB file) and generating Job Tickets for the factory become easy things to do, and happen as a matter of course. I generally find that if the user is quoting on the system all other things will follow and the system will become fully operational (in time).

In addition the quoting module is usually the first system operational because it only involves a few operational people, and can be put into place without major organisational disruption. With fewer people directly involved there is less politics, and decisions can be made (and are generally made), without too much delay. You should remember however, that decisions made at this point will ultimately have a dramatic effect on the rest of the organization.

How do YOU Quote?

I've done many installations over the years (well over 200), and I've seen what people do. Let me tell you, there is not a lot of science used. This is what generally happens in quoting:

- Step 1 They determine cost of materials accurately. By contacting the supplier, or otherwise checking current raw material costs, and then add a small markup at this stage about 2% to cover handling etc. This is done for all materials so that a cost of materials (M^{cost}) is generally determined accurately.
- **Step 2** They estimate the time to do each operation, the accuracy of which varies depending on the knowledge and experience of the estimator.
- **Step 3** The labour time determined in step 2 above is converted into a cost of labour (L^{cost}), by multiplying the total time by a fixed recovery rate. Some companies are a little more sophisticated than this and have a different recovery rate for each operation.
- **Step 4** To complete the quote the total cost (T^{cost}) is obtained by adding the labour and material costs together and a markup (say 30%) is applied to the result to obtain the total price (T^{price}), as follows.

 $T^{cost} = M^{cost} + L^{cost}$

 $T^{price} = T^{cost} * 1.30$

Step 5 The unit price is just the total price divided by the number of units as follows:

Price = T^{price} / number of units

Now ManuDyn can duplicate this quoting procedure. The material component of the quote is defined in the Bill-Of-Material (BOM) of the Part where the cost can be defined. If the BOM item is a stock item a "Standard Cost" on the Attributes tab, may be set on the Database Entry/Material Items menu option.

The labour recovery rate can be set against each work centre defined within a Work Group (System Settings/Work Areas). See figure 1 below.

Work Area:	CUT		I 🗈 🖬 🕹 (D 🗙 👘			- 🛛 🔀
Estimating	g and Scheduling Var	lables —					
	Priority:	1					Disabled
	Recovery Rate:	50.0000	(\$/man-hour)				
	Efficiency:	100.00	%				
	Record Comment:						
	Setup Time:	0		Formula	250+(@numbe	r-5)*45	
	Process Time:	0]	Formula			
	Process Detail:	test defa	ult wording				
Standard	Capacity Minutes]
	Minutes per Hour:	60		1	Monday: 480		
Hour	s Per Standard Day:	8		1	luesday: 480		
				T	nesday: 480 hursday: 480		
	Average Wait Time:	1	(minutes)		Friday: 288		
			1	S	aturday: 0 Sunday: 0		
Non Stand	dard Production Days	;					
Date			minutes				
Resche	edule					О К	😢 Close

Figure 1- Setting Work Centre recovery rate

It should be noted that the Efficiency Factory displayed in this tab has a dramatic effect on the labour cost calculation. If the efficiency is 50% then the time is doubled.

To affect a single markup (of say 30%), both the Material and Profit markups against the Product Type (System Settings/Product Type – Quote Defaults), will need to be set to 30 and all other markups set to zero. This tab is shown in see figure 2 below.

Product Type: ALLPRODUCTS) 🖨 🗙		
Standard Data Quote Defaults	Critical Sizes			
Quote Defaults				
Quote Qty 1:	1			
Quote Qty 2:	0			
Quote Qty 3:	0			
Quote Qty 4:	0			
Mark-Ups and Minimum Charges				
Indirect Markup (%):	30			
Material Markup (%):	0.00			
Profit Markup (%):	30			
Selling Markup (%):	0.00	Minimum Selling Markup (\$):	0.0000	
Admin Markup (%):	0.00	Minimum Admin Markup (\$):	0.0000	

Figure 2- Setting the Quote Markups

So apart from the obvious things, such as the requirement to redo the entire calculation each time a quantity is changed, what is wrong with this method?

There are two major flaws with this method.

- You don't know the "true" cost of labour.
- There is little flexibility and in particular there is no facility of marginal cost pricing.

Both problems arise because of the way the labour recovery rate is applied. The labour rate used above has an overhead recovery component built into it. This hides or masks the "true cost" of labour. Now, if you wish to stay in the business of manufacturing, there is really just one thing you have to do and that is to *CONTROL YOUR COSTS*.

ManuDyn provides the perfect tool to do this. Firstly it allows you to define the labour time and quantity of materials you need to do the job. The system then allows you to purchase the materials and schedule the labour. Finally, a variance analysis is provided through the Job Cost reporting system, which records actual labour and materials that have been used.

The shop-floor data collection system allows you to monitor the progress of the job to ensure that you don't use more materials and labour than what was estimated. If you do, then either one of two things were wrong. Either, the way we did the job was wrong, or the estimates were wrong. It becomes a management problem to determine which is the case and take the necessary action. I will deal with this in a later seminar.

Material control is easy because you have an accurate handle on both estimated and actual (purchased) costs. Labour cost is a little more difficult to compare due to the presence of the built in overhead recovery.

What if you needed to drop the price to get the job? By how much could you drop the price and still not loose? So you start by cutting the markup to say 20% or 10% or even nothing. What if you had to drop price further?

You can't touch the materials because you know this cost, so you have to do something about the recovery rate on labour. So where do you stop and at what point do you loose? How much can you drop the recovery rate and still make a contribution to your overheads?

The answer is *YOU DON'T KNOW*. What tends to happen is that some time you actually end up taking on a job for less than the cost of labour and materials, which is not a smart thing to do.

With regard to the second problem all work is charged out at the same rate whether it is a job worth \$100 or one worth \$100,000. Now, you can't do a job for \$100 and make any serious profit. The cost of processing the order alone is probably \$25 even before you start to make it. Your competitors, who are using marginal pricing, would probably say \$150 for this job. The result here is you win it (well done).

On the other hand the \$100,000 job has maybe \$30,000 of overhead recovery built into it. You competitor with marginal pricing recognises this and only charges \$25 for the cost of processing the order. His price is \$70,025 and naturally you loose this job.

So what can we lean from this?

Without marginal pricing, you will tend to win a lot of low value, small run jobs and loose the large, long run jobs that in the end provide the serious profit.

Clearly you need to estimate the cost of labour accurately and price accordingly. To do this you should set a recovery rate for labour that reflects the direct cost of operating a specific work centre. The cost of Indirect Manufacturing can then be covered by a markup applied to the direct labour component. Overheads such as Selling and Administration can also be treated this way. Profit is also a separate markup and should only apply to the added value components of the pricing calculation. That is, to the Direct and Indirect labour components.

With the selling and administration charges determined separately a minimum charge can also be set to cover the cost of processing jobs. This minimum charge is only going to be applied to the small value jobs to ensure that these costs are recovered.

The standard job cost accounting formula used by ManuDyn is as follows:

Total	Direct	Indirect	Selling &	Raw
job =	Mfg. +	Mfg. +	Admin. +	material
cost	costs	costs	costs	costs

The Indirect Manufacturing and Selling & Administration costs may be expressed as a fraction of the Direct Manufacturing costs (determined say from last years accounts), as follows:

ID = Total Indirect Mfg. Costs Total Direct Mfg. costs SA = Total Selling & Admin. costs Total Direct Mfg costs

by substituting them for Indirect:Direct (ID) and Overhead:Direct (SA) ratios. The standard job cost accounting formula may be re-written as follows:

The Direct Manufacturing and Direct Material costs may be accurately determined for each job based mainly on the process operations and Bill-Of-Material (BOM). The estimated costs may be turned into a unit price by applying a profit mark-up to the Direct and Indirect Manufacturing costs, and a material mark-up to the Material Costs. This total may then be divided by the number of units to obtain a unit price as follows:

Unit	Direct			Direct		
price =	Mfg. * {1 +	ID} * {1 + Prof	fit } +	Mfg. *	SA	+
costs	mark-up			costs		
		Raw material * {1 + costs	Material } mark-up			

number of units

The selling and administration costs may be determined separately and are not included in profit calculations because there is an option to set minimum charges. These minimum charges may then be used in the determination of unit cost, where the calculation based on the direct manufacturing costs and the SA ratios, is less than the minimum charge.

Note i. With this formula you only make profit on the value added portions of the job. That is, the direct and indirect manufacturing components. Selling and administration charges are simply recovered as are materials (which are marked up to cover yield and other considerations).

The direct labour costs which are the basis for quoting are obtained by determining the individual "cost centre" operating costs for each job by using the following formula:

Cost centre		Cost centre		Operational
operating	=	operating costs	*	man-hours
cost for job		(\$/man-hour)		for the job

In order to use this formula the "fixed components" of the equations need to be determined, maybe once per year, and the "variable components" need to be determined for each job quoted. The "fixed components" that need to be set are:

- The cost centre operating costs (\$/man-hour)
- The Indirect to Direct cost ratio (ID).
- The Overhead to Direct cost ratio (SA).
- The Profit and material mark-up assignments.

The "variable components" that will vary for each unique job are:

- The time for each work centre, broken down into setup time and process time (as defined by the process routing).
- The quantity of each material used (defined by the Bill-Of-Material).

These variable components, defined against the Part, are what it takes to make <u>one unit of the</u> <u>job.</u> With this information the requirements, both in terms of labour and materials, to make any job quantity can easily be determined. This is particularly important because you don't want to do a lot of re-calculation every time the quote quantity changes.

Let's examine each of these components to see how they can be determined.

The Cost Centre Operating Costs

The initial cost of operating the work centre is the labour that is employed. You should determine what proportion of each employee's time is spent on each particular work center. The cost of labour should include the "add on" charges, such as long service leave and super contributions etc, over a full year of operation.

To this you should add the cost of consumables that can be assigned specifically to the work centre. If you have a furnace that uses gas, and there are no other work centre or appliances that use gas, then the gas charge can be said to be charged against the cost of operating the specific work centre. Tool replacement is another consideration here as are consumables such as oils, paints and solvents. They may all be classed as direct cost of operating the work center and which is not charged specifically against a job.

Finally, the replacement cost of the work centre, where appropriate, should be taken into consideration. If the machine costs a \$100,000 and it will be worn out and need to be replaced in 5 years, then \$20,000 per year (at least), must be recovered from this machine in order to do this.

The operating cost of the work centre is as follows:

Operating	Direct Labour + Consumables + Depreciation
Cost =	
(\$/Man Hour)	Number of man-hours of operation

All figures are based on 12 months of operation.

Note i. Once this figure is determined it is a relatively easy task to monitor it on a monthly basis and perhaps apply a three month moving average correction, to ensure you don't get trapped when a fundamental change to the operating circumstances of the work centre occur.

Now some work centers are primarily labour intensive, with no consumables and little or no depreciation component. The recovery rate here will be basically the cost of labour (plus the "add on" changes). Typical example are PACK & DESPATCH or ASSEMBLY type processes. The recovery rates in this case will be small (say \$15 to \$25 per hour).

Other work centers may have a very large consumable and/or depreciation components. Typical examples are work centers that represent a significant capital investment such as most CNC type equipment. Here the recovery rate may be 10 to 20 times that for the typical labour intensive operation.

The Indirect Cost Ratio (ID)

This cost represents the labour, consumables and other manufacturing related items that may not be assigned to specific machines. It includes the supervisory labour such as Forman and Leading Hands as well as Production Supervisors. Consumables such as water and electricity, gloves and rags, factory depreciation, tools and even quality control and maintenance activities.

Maintenance and quality control are interesting activities which may alternatively be charged against specific work centers. If this is the case they become direct rather than indirect cost activities.

The Indirect Cost Ratio is simply the Total Indirect cost divided by the Total Direct costs (usually taken over the previous 12 months of operation).

Indirect	Total Indirect Labour + Consumables + Depreciation
Cost =	
Ratio	Total Direct Labour + Consumables + Depreciation

If, for example, the Direct Costs were say \$1,000,000 and the Indirect Costs over the same period were \$500,000 than the Indirect Cost Ratio would be 0.50 and the resulting Indirect Manufacturing markup (on the Direct component), would therefore be 50%.

The Selling and Administration Cost Ratio (SA)

There are two ratios that are actually determined separately within the ManuDyn system. They are considered as one together here, solely for the purposes of simplicity.

The Selling costs include all of your marketing activities. It covers the cost of labour for the sales representatives, together with all the associated ancillary costs such as motor vehicle operating expenses, together with all other marketing expenses.

In essence any cost that cannot be assigned as either a direct or Indirect Manufacturing expense will need to be assigned to either the Selling or Administration areas.

The Selling Cost Ratio is simply the Total Selling cost divided by the Total Direct costs (taken over the previous 12 months of operation).

Selling		Total Selling Labour + Advertising + Depreciation
Cost	=	
Ratio		Total Direct Labour + Consumables + Depreciation

The Administration costs include other office personnel such as accounts and management staff. Consumables and depreciation may also be appropriate when things like motor vehicles and computers are considered.

Admin.		Total Administrative Costs + Depreciation
Cost	=	
Ratio		Total Direct Labour + Consumables + Depreciation

Purchasing staff may either be included as administrative or as associated with the indirect manufacturing ratio. It totally depends on your own internal accounts definitions as to what cost are assigned to each of these ratios.

The minimum selling and administration changes may best be determined by actually doing a study of what is done to process a customer order. Don't get shocked. It's a lot more than you think.

The Material Markup

There are no rules governing the determination of this markup. It tends to vary from one industry to another, from one manufacturer to another and even from one material type to another. The markup applied at this point should not be confused with that which is usually associated with the "material cost". The cost markup is usually small (of the order of 2-5%), and accounts for minor prices differences between multiple suppliers of the same material and also a material handling, or even stock holding change.

Material Markups applied at this point usually represent some wastage or yield factor, and (dare I say it), some profit on materials. If the yield factor is incorporated into the Bill-Of-Material quantity calculation and you take the line that profit should only be applied to value added, then the Material Markup will in fact be set to zero.

The Profit Markup

Profit is not a dirty word. It is essential if the business is to stay in operation and keep all of us employed. The equations are simple no profit = no work and profit = work.

The level of profit that is appropriate also varies from one industry to another and from one manufacturer to another. There are no rules as in the end the market place will determine what is an acceptable figure.

Applying Variable Markups

Once these recovery rates and markups have been determined they are entered into the system through the Install routine, as discussed earlier, and they are applied and varied at the quoting stage. On the second page of the quoting routine (Quoting/Quote Entry & Review – either do or select a quote), there is an option to "Modify Standard Markup", as shown in figure 3 below.

Quote Number: Q0000068	- I A	① - → ×	Print (Order		
Item Information						
Item #	1					
Item Code:	PART			b b	Lead Time:	
Description:	A manufactured part					
Customer Item Code:						
	Customer supplied r	naterials				
	🗹 Taxable Item					
	Hide item price on g	uote (and add to r	next item)			
Markups (%)						
Apply Standard M	arkup	 Modify Standa 	rd Markup		Apply Current Ma	irkup
Indirect Markup 0.0	00 %	Profit Markup	0.00 %	6	Material Markup 0.0	00 %
Selling Markup 0.0	0 %	Admin Markup	0.00 %	6		
Quantity Breaks and Cost Deta	alls					
	Quantity	Labour \$ N	4aterial \$	Total \$	Price \$	Quote Price \$
Quantity Break 1	1	33.3320	19.0000	52.33	52.330000	52.330000
Quantity Break 2	0	0.0000	0.0000	0.00	0.000000	0.000000
Quantity Break 3	0	0.0000	0.0000	0.00	0.000000	0.000000
Quantity Break 4	0	0.0000	0.0000	0.00	0.000000	0.000000
Refresh Costs		Ot	her Charges	0.0000	Shippin	g 0.0000
Delete Move	Record Before: 1 - P	ART 🗘	Move		ОК	Cancel

Figure 3- Applying the Default Quote Markups

The default condition is to apply the Standard Markup (those stored against the Product Type through the Install routine). These defaults may be varied once the "Modify Standard Markup" option is selected.

We now have a number of options with this markup regime in place and we can answer the question *HOW LOW CAN WE GO*?. Firstly, if all markups are set to zero, the unit price represents just the cost of direct labour and materials. The only overhead recovery that will have been made is the minimum selling and administration changes, (if these were set).

If we wanted to achieve full overhead recovery then only the profit markup (and maybe the material markup), should be set to zero. In varying the markups away from the defaults there is really only one rule, namely:

You can not reduce the markup for all jobs. For each job, where the markup is reduced there must be another job (or group of jobs), where the markup is increased.

If you fail to do this, the relationship between the various markups and the direct cost will change over time and a new set of ratios will need to be defined.

Quote Follow Up

To finish this seminar I wish to say something about Quote Follow up. Most manufactures, in my experience, do not realize the importance of following up the quotation. Usually considerable effort is put into generating the quoted document and once it is done they sit back and wait for the response.

The marketers among you will however quickly point out that less than half of the effort in winning a job is done when the quote is presented. You will win more quotes if you follow them up and the feedback obtained from the Customer will, at the very least, help you the next time you quote and often presents an opportunity to re-quote.

ManuDyn provides a strong quote follow up facility through the Status Update routine located on the Status tab of the Quoting/Quote Entry & Review menu item. Select an existing quote - The Status Update tab is shown below in figure 4.

Quote Number: Q0000068	🔲 📑 🚑 🕕 🕂 🗙 Print Order	Ø	×
Quote Data Other S	tatus Notes		
Sales Data		 	
Set Status:	Won 🗘		
Win/Loss Price	0.0000		
Win/Loss Quantity	0		
Number of Competitors	0		
6			
Comment			

Figure 4- Status Update data entry routine

The operator is required to indicate whether the Quote has been Won, Lost, Undecided or Discontinued. The winning price and quantity is also required whether or not the quote has been won or lost. The number of competitors is also required.

This information forms the basis of a Win/Loss analysis report that you can create in the Report Generator. First you need to setup the report from Reporting/Report Generator; Enteert he name WINLOSS and select the Quote file. Your screen diplay after selecting the approipriate columns would be similar to figure 5 below:

Report File name:	WINLOSS		×ŧ	3			0 🛛
Report Definition DataBase Selection Select Data Source Field Selection Available Fields: Price 2 Quanti Price 3 Quanti Price 4 Unit Pr Other 0 Freight Record Indirect Selling Admin Profit N Materia Estima Sales 0 Market Status Win Lo Win Lo Other C Date M Modifie	Options Pe: Quote Quote Quote ty 3 ty 4 tice Extra Charges t d Comment t Markup Markup Markup Markup Markup Markup Markup Scode ing Comment uss Quantity uss Price Stitors al Supplied rision Date rice ated lodified ed By		>>> < << <<	Fleids To Display: Report Column Quote - Custo Quote - Quot Quote - Item Quote - Price Quote - Date Quote - Date Quote - Statu Quote - Win L Quote - Comp	s omer Code e Number Code tity 1 1 Created s .oss Quantity .oss Price petitors		
Report Format Customer Cod	e Quote Number	Item Code	•	Quantity 1	Price 1	Dat	te Created
Print					© ок		Cancel

Figure 5 - Win/Loss Report Setup

Provide you enter the appropriate information into the Sattsu tab as discusse above the report would look similar to figure 6.

Print Preview									
Customer Code	Quote Number	Item Code	Quantity 1	Price 1	Date Created	Status	Win Loss Quantity	Win Loss Price	Competitors
ABP	Q0000066	MANUDYN_USER_06- 10_ITEM	6	49.170000	6/22/2016		0	0.0000	0
ALAGENTRA	Q0000067	MANUDYN_USER_01- 05_ITEM	5	50.000000	6/22/2016		0	0.0000	0
ALAGENTRA	Q0000067	MANUDYN_USER_06- 10_ITEM	6	49.170000	6/22/2016		0	0.0000	0
ALAGENTRA	Q0000067	MANUDYN_USER_11- 20_ITEM	11	41.820000	6/22/2016		0	0.0000	0
ALAGENTRA	Q0000067	MANUDYN_USER_21- 50_ITEM	21	43.330000	6/22/2016		0	0.0000	0
CUSTOMER	Q0000068	PART	1	52.330000	8/4/2016	w	0	0.0000	0

Figure 6 - Win/Loss Report

Except I have not entered any data against my quotes either.

You get out of these reports what you put into them.

Quote follow up should even be done when you know you have lost the job. You can find out what the winning price was, and also which competitor. This is all vital marketing information that helps you make better future marketing decisions.

The Quote Routing Sheet

This report is accessed from the *Quoting/Quote Routing Sheet* menu selection. It is similar to the Item Routing Sheet discussed in Seminar 4 in that it provides a useful summary of the information that is entered against the Quote. The difference between the two report is that the Part Routing shows the information entered against the Manufactured Item required to make one(1) unit of the Part. The Quote Routing provides the details to make the first quantity break of the Quote as shown below;

Print F	review								i 🚑 😂 🖭
Manufacturing Software Pty Ltd Operator: Jim Roach									
Qu			00068-1					Date:	8/9/2016 9:23:34 AM
	Order Quanti Description	ty: 10 bn: A manufactured par	t						
Materi	al Details:								
#	Description					Supplier	Quantity	Required	Price
í.	RM_1					SUPPLIER	100.0000	units	\$1.00
	Raw Material 1					DECD: 0/			
	RM_2 Rew Meterial 2					BESBUY	10.0000 u	inits	\$.00
	Now Platerial 2							Total Material C	ost \$100.00
roces	sing Details:								
•	Operation Deta	ils				Setu	p Time	Process Time	
	CUT					0 Min	utes	150.00 Minutes	
	make cuts 200mn	n then paint it blue with	pink spots						
	Tooling:12345					20.14			
	FOLD	ulas the send line saus	a ath la a			20 Mi	nutes	50.00 Minutes	
	5 loids as per ura	wing the send line says	noching			Total Times: 20.00	Minutes	200.00 Minutes	
Quote	Quantity Breaks								
For qu	antity of	Material Cost	Labour Cost	Setup Time	Process Time	Total Cost	Qu	iote Price	Margin
10		100.0000	183.3260	20.00 Minutes	2,000.00 Minutes	283.33	28	3.30	03
						\$28.33 per unit	\$2	8.33 per unit	\$.00 per unit

If the quoted part contains sub-assemblies, they will also be recalled and a routing sheet for each sub-assembly will be generated. The documentation provided, therefore, is a complete job routing which includes every process and every material concerned with the manufacture of the nominated quote.

The Cost Price Update Routine

The next menu item to examine is the 'price" update routine. This routine provides a convenient method of altering the cost of materials, used for quoting purposes, which are held on the stock file. There are also options whereby the material cost data held against individual part numbers may be updated, to alter stock purchase and selling price data and to re-price quotes, based on the current BOM price data.

The update routine is access from the Quoting/Cost/Price Update menu item. The tabs available indicate that the update routine is used to update many different prices namely:

• The Standard Cost tab – to update the "Price" used for Quoting.

- Purchase Price tab to alter a Vendors purchase price.
- Selling Price tab to update your selling "Price List".
- B.O.M. Price to alter the price information stored in a BOM.
- Quote Price to change the price detail stored against a quote.

Each of these options will be examined in detail below.

Standard Cost - Price Update

In this tab the operator is first required to indicate the percentage change and the basis for the standard price change (that is based on current price, supplier purchase price or average purchase cost).

Next you need to select the Search Criteria to define the list of items that are to be adjusted. In the example below I have decided to change the standard cost for all items beginning with the letter "R"

andard Cost	Purchase Price	Selling Price	B.O.M. Price	Quote Price			
L							
Set Specifics —							
Percent	Markup: 5			Decimal Places:	2 0		
Basis for Price L	Jpdate						
 Current Stan 	dard Cost	Supp	lier Purchase Prio		verage Purchase	Cost	
Update the fo	llowing records:		Affected F	ecords			
Update the fo Item Code	Ilowing records: Description		Affected F Search C	lecords iteria New Standard Cost	Standard Cost	Purchase Price	Averag
Update the fo Item Code RM	Ilowing records: Description Raw Material	1 Raw material	Affected F Search C	iteria New Standard Cost 2.00000	Standard Cost 1.9000	Purchase Price	Averag
Update the fo Item Code RM RM_1	Ilowing records: Description Raw Material Raw Material	1 Raw material 1	Affected F Search C	New Standard Cost 2.000000 1.050000	Standard Cost 1.9000 1.0000	Purchase Price 1.9000 1.0000	Averag 1.8789 1.0000
Update the fo Item Code RM RM_1 RM_2	Ilowing records: Description Raw Material Raw Material Raw Material	1 Raw material 1 2	Affected F Search C	iteria New Standard Cost 2.00000 1.050000 0.000000	Standard Cost 1.9000 1.0000 0.0000	Purchase Price 1.9000 1.0000 11.0000	Averag 1.8789 1.0000 11.000
Update the fo Item Code RM RM_1 RM_2 RM_3	Ilowing records: Description Raw Material Raw Material Raw Material Raw Material	1 Raw material 1 2 3	Affected F Search C	New Standard Cost 2.000000 1.050000 0.000000	Standard Cost 1.9000 1.0000 0.0000 0.0000	Purchase Price 1.9000 1.0000 11.0000	Averag 1.8789 1.0000 11.000 0.0000

The routine will proceed once the operator selects the Proceed (OK) button changing the Standard Cost to the items lest as shown.

Purchase Price Update

The second price update tab concerns making global or selected changes to the vendor (or supplier) purchase prices stored against the material item.

Once again there is a selection option to define the materials that are to be updated. In the example shown below a Vendor selection has been made

andard Cost	Purchase Price	Selling Price	B.O.M. Price	Quote Price			
et Specifics —							
Percent	t Markup: 2			Decimal P	laces: 2	0	
			Affected R	ecords			
Jpdate the fo	llowing records:		Affected R Search C	ecords			
Jpdate the fo Item Code	Ilowing records: Description		Affected R Search C	ecords	upplier	New Purchase Price	Purchase Price
I pdate the fo tem Code ম্প	Ilowing records: Description Raw Materi	al 1 Raw material	Affected R Search C	ecords iteria Su Si	upplier UPPLIER	New Purchase Price 1.940000	Purchase Price
Ipdate the fo item Code RM RM_1	Ilowing records: Description Raw Materi Raw Materi	al 1 Raw material al 1	Affected R Search C	ecords iteria SI SI SI	upplier UPPLIER UPPLIER	New Purchase Price 1.940000 1.020000	Purchase Price 1.9000 1.0000
Jpdate the fo Item Code RM RM_1 NEW_RM	Ilowing records: Description Raw Materi Raw Materi test new rn	al 1 Raw material al 1	Affected R Search Ci	ecords iteria SI SI SI SI	JPPLIER JPPLIER JPPLIER	New Purchase Price 1.940000 1.020000 1.020000	Purchase Price 1.9000 1.0000 1.0000

Selling Price Update

The third price update option is concerned with changing the stock item selling prices. The procedure is similar to that described above. In this case however, there is an additional selection option activated for the selling price categories.

B.O.M. Price Update

The fourth price update option provides a facility to update the material price, stored against each Bill-Of-Materials item, for the Manufactured items (parts) stored on the system. In this option the Standard Cost, stored against the Material Item, is transferred to the each BOM item, for each of the selected parts.

- **Note i.** If the operator chooses not to update the BOM cost data it remains as it was originally set when the part was created. That is it is a historical material cost.
- **Note ii.** Other BOM detail will also be adjusted, in addition to the material price. The current stock item description, units of measure and supplier will also be transferred to the BOM.

Once again, the operational procedure is similar to that described in the preceding sections. In this case, however, there is an additional selection option activated for the supplier identity stored against the BOM item.

Quote Price Update

The final price update option concerns the re-pricing of quotes, either globally or selectively, held in the Quote file. In this case, the current quantity breaks are used to determine a new unit price, based on the current part details, system recovery rates and default markups.

The Item Configurator

The final thing I wish to examine in this seminar is the Item Configurator in ManyDyn. This option is accessed via the *Data Base Entry/Item Configurator* menu item as it it about creating Parts but its primary use is in Quoting and Sales Order Entry.

As the name suggests this routine allows you to define a "template" which can be used to create parts consistently (and also easily), by presenting the operator with a series of options/choices for labour and materials for a part. The system operates by first defining a *Template Code* (or name), by then defining the *Option Codes* used in the Template, and for each Option Code what are the *Options*.

In the example below I have created a Template called MANUFACTURED_ITEM and then selected the List of Options grid to bring up Option Code dialog to select and existing Option Code or create a new one. Lets create a new one called OPTION_CODE_1.

Item Configurator - Template	Code: MANUFACTU	JRED_ITEM	🗈 🗙	🛛 🗔 🙆 🔛
Template Settings Create	e New Item			
	'			
Description: A	Manufactured Item			
Base Price: 0.	.00			
List Of Options	Create Item selling pri	ice based on material price list		
# Option Code	Туре		Instructions	
Option Number	: 1			
Option Code	:	M 🔡 📑		
Type	: Material C			
Delete Mov	e Record Before: 1	C Move	ОК	Cancel
			📀 ок	😮 Cancel

You do this by selecting the New Icon. The dialog displayed will be similar to that shown below:

C	ption Definition				
	Option Co	de: MATERIAL_CODE_1			
	Ty Instructio	pe: Material 🗘	 		//
Lis	t of Selections				
#	Selection Value	Comment			
			(ок	Cancel

The Option Code I have selected is called MATERIAL_CODE_1. There are 3 types of option codes, namely;

- Material which become the BOM of a Part
- Routing which becomes the process instructions for the Part
- Notes which are appended comments on the Part

Once the item type is selected (in our case material) we need to define the actual options/selections for this code. This is done by selecting the empty grid which recalls the selection dialog to enter the first item in the list

Item #: Item Code:		
Comment:		
Delete Move	Record Before: 1 OMove	OK Cancel

A new Material Item may be created (New Icon) or an existing one selected (use the Lookup).

In my example I have selected 3 material options for this code as shown below:

0	ption Definition					
	Option Cod	ie: MATERIAL_CODE_1				
	Type: Material 📀					
	Instruction	ns: Prick material from store				
List	of Selections					
#	Selection Value	Comment				
1	RM_1	Raw Material 1				
2	RM_2	Raw Material 2				
3	RM_3	Raw Material 3				
		OK Cancel				

That is, when creating this part any one of these three materials could be used depending on the nature of the part. A similar procedure can be followed to define the first routing option a

0	ption Definition	n
	Option	Code: ROUTING_CODE_1
		Type: Routing
	Instru	ictions:
Jst	t of Selections	
#	Selection Value	Comment
1	DRILL	DRILL HOLES
2	PUNCH	PUNCH HOLES

That is this the part can either have the holes drilled or punched. What occurs will depend on the nature of the part.

The final option type represents Notes. A series of standard notes can be defined to cover a range of things. Such as testing requirements, packaging, shipping generally, subcontract specifications and instructions, in addition of processing and/or material specifics.

The setup procedure for Notes is the same generally as that for Labour and material type and the final construction for my MANUFACTURED_ITEM is shown below:

Item	Configurator - Template Co	de: MANUFA		Ø	×
Ten	plate Settings Create No	ew Item			
	Description: A Mar	nufactured Item	1		
	Base Price: 0.00	ate item celling	nrice based on material orice list		
Lis	t Of Options	ate item sening	price based on material price list	 	
#	Option Code	Туре	Instructions		
1	OPTION_CODE_MATERIAL	Material	Raw Material Options		
2	OPTION_CODE_LABOUR	Routing	A Labour or Routing Option		
3	OPTION_CODE_NOTE	Note	List of alternative notes		

If you wish to edit any of these Option Codes select the required code then select the "edit" Icon (\clubsuit) adjacent to the item code.

m	Configurator - Template Coo	de: MANUFA	CTURED_ITEM	🔜 🗈 🗙		
	Option Number: 3					
	Option Code: OPT	ION_CODE_NO	отеј 🕅 🚺 📑			
	Type: No	te 0				
	Instructions: List o	of alternative n	otes			
D	elete Move Reco	rd Before: 3		Move	0	K Cancel
D	elete Move Reco	rd Before: 3		Move	01	K Cancel
D Lis #	t Of Options	rd Before: 3		Move	ctions	K Cancel
Lis #	elete Move Reco t Of Options Option Code OPTION_CODE_MATERIAL	rd Before: 3 Type Material	Raw Material Options	Move Instru	 ictions	K Cancel
D Lis # 1	t Of Options Option Code OPTION_CODE_MATERIAL OPTION_CODE_LABOUR	rd Before: 3 Type Material Routing	Raw Material Options	Move Instru S Option	ctions	K Cancel
D Lis # 1 2 3	elete Move Reco t Of Options Option Code OPTION_CODE_MATERIAL OPTION_CODE_LABOUR OPTION_CODE_NOTE	rd Before: 3 Type Material Routing Note	Raw Material Options A Labour or Routing List of alternative no	Move Instru s Option tes	 ictions	K Cancel

This recalls the Option Definition dialog so the notes can be modified by selection a note item in the grid as shown below.

Our MANUFACTURED_ITEM **Template** now has 3 **Option Codes** in it (a material selection, a routing selection and a note selection) and each Option Code has a series of **Options** available to it when selected. We could add many more Options Codes to account for additional material and labour operations but for the purposes of this example we will keep in simple.

0	ption Definition	
	Option Code:	OPTION_CODE_NOTE
	Type: Instructions:	Note 🗘
List	t of Selections	
#	Selection Value Co	omment
1	NOTE_1 D	etails for Note 1
2	NOTE_2 D	etails for Note 2
-	Item #: Value:	1 NOTE_1
	Comment:	Details for Note 1
0	Delete Mov	e Record Before: 1 - NOTE_1 OK Cancel
		OK Cancel

Using the Configurator

Finally we need to discuss the purpose of doing all of this – that is to create a part that can be quoted or indeed entered directly as a Sales Order. After recalling the Template, select the "Create New Item" tab to begin the process as shown below:

em C	onfigurator - Temp	late Code	MANUFACTU	RED_ITEM	🗏 📑 🔛 🗙	H Ø 🛛			
Temp	late Settings Cr	reate New	Item						
Item Code: MANUFACTURED_ITEM									
Description: A Manufactured Item									
	Units Of Measure:	units	0						
	Product Type:	ALLPRO	DUCTS 😳	Estimat	tor Initials:				
#	Option Cod	de	Туре	Quantity	Selection Value	Comment			
1	OPTION_CODE_MAT	TERIAL	Material						
2	OPTION_CODE_LAB	OUR	Routing						

All you have to do is define what the new item is called and then select the options you wish to apply. In this example I have recalled the MANUFACTURED_ITEM template. I will name my item code to MANUFACTURED_ITEM_1 and then select the first option code. This brings up the dialog shown below so I can nominate which of the 3 material options I wish to use for this part. On selecting the OPTION_CODE_MATERIAL item the display would look like this:

m Co	onfigurator - Templa	te Code: MANUFACTURED_ITEM	🔜 🖌 🖂 🔀
empl	late Settings Crea	te New Item	
	Item Code:	ANUFACTURED_ITEM	
Clic	ck on one of the	following selections:	
#	Selection Value	Comment	
1	RM_1	Raw Material 1	
1 2	RM_1 RM_2	Raw Material 1 Raw Material 2	

If I select option <u>2 for example a</u> dialog like the one below would pop up.

Temp	late Settings Create Net	w Item				
	Item Code: MANUFA	CTURED_ITEM_1				
	Description:	actured Item				
	Units Of Measure: units	0				
	Product Type: ALLPR	ODUCTS C	Estima	tor Initials:		
		Enter Quar	ntity of Ma	terial		
#	Option Code	_	Quantity: 1		Comment	
1	OPTION_CODE_MATERIAL			ОК	Raw Material 2	
2	OPTION_CODE_LABOUR	Routing				

And when the quantity is entered gives the following result.

tem C	onfigurator - Templ	late Code:	MANUFACT	URED_ITEM	📃 📑 🗙	📃 🖉 📔			
Temp	late Settings Cre	eate New Ite	m						
Item Code: MANUFACTURED_ITEM									
	Description: A Manufactured Item								
	Units Of Measure:	units	0						
	Product Type:	ALLPRODU	стя 🔅	Estin	nator Initials:				
#	Option Cod	e	Туре	Quantity	Selection Value	Comment			
1	OPTION_CODE_MAT	TERIAL M	laterial	1	RM_2	Raw Material 2			
2	OPTION_CODE_LAB	OUR R	outing						
3	OPTION_CODE_NOT	E N	ote						

Next I would select the Routing and the Note options to which gives following configuration:

tem C	Configurator - Temp	late Code: MANUFAC	CTURED_ITEM	📃 🛄 🔛 🗙		×		
Temp	olate Settings Cr	eate New Item						
	Item Code:	MANUFACTURED_ITEM	u					
Description: A Manufactured Item								
	Units Of Measure:	units 🟮						
	Product Type:	ALLPRODUCTS 😳	Estin	ator Initials:				
#	Option Cod	ie Type	Quantity	Selection Value	Comment			
1	OPTION_CODE_MAT	TERIAL Material	1	RM_2	Raw Material 2			
2	OPTION_CODE_LAB	OUR Routing		PUNCH	push 2 holes			
3	OPTION_CODE_NOT	TE Note		NOTE_1	Details for Note 1			

If I now select the OK button to save this Part (MANUFACTURED_ITEM_1), I can recall it from *Database Entry/Manufactured Item* which will show the labour and materials I configured and place the note in the descriptive field of the Part.

This detail is best displayed in the Database Entry/Item Routing Sheet shown below:

Mai	Ianufacturing Software Pty Ltd Operator: Jim Roach						
Pa	rt Routing- Quote Number			Date:	8/10/2016 9:44:56 AM		
	Item Code: MANUFACTURED_ITEM_1						
	Order Quantity: 1						
	Description: A Manufactured Item Details for Note 1						
Mater	ial Details:						
#	Description	Supplier	Quantit	y Required	Price		
1	RM_2	BESBUY	1 units		\$.00		
	Raw Material 2						
	Item Comment: Raw Material 2						
				Total Material (Cost \$.00		
Proce	ssing Details:						
#	Operation Details		Setup Time	Process Time	Process		
1	PUNCH		40	0.1			
		Total Labour Time	: 40.10 Minutes				

This Part can now be Quoted and/or Sales Orders raised. There is also a "shot cut" to this process which is much more useful than going through the Configurator to generate the Part.

At both the *Quoting/Quote Entry/Review* (when generating a new quote), and *Sales Orders/Order Management* (entering a new job), and there is an option to select the configurator directly by selecting the New Icon associated with the Item Code.

Item Code

The dialog recalled when you do this is as follows:

Insert Item	
Enter New Code:	▶
Item Description:	
Units of measure:	units 🗘
Standard Cost:	
Product Code:	ALLPRODUCTS 🗘
	Save Cancel

Selecting the Wizard Icon () will recall the configuration dialog as show below:

Create Item from Configurator									
	Select Template Code: MANUFACTURED_ITEM								
	Item Code: MANUFACTURED ITEM								
		A Manufactured	Item						
	Description:								
	UOM:	units ᅌ							
	Product Type:	ALLPRODUCTS		Estimator Initials:					
						_			
ŧ	Option Code	Туре	Quantity	Selection Value	Comment				
	OPTION_CODE_MATERIAL	Material							
2	OPTION_CODE_LABOUR	Routing							
3	OPTION_CODE_NOTE	Note							

So – as you can see you can create parts quickly "on-the-fly" as to say and this leads to greater system productivity.

Concluding Remarks

The Quoting system in ManuDyn is as you can see a very flexible system. It allows for parts to be created easily and has a strong part building capability to allow you to create parts accurately. It's worth pointing out one again that it is the accuracy of the Part is what drives the system.

ManuDyn uses the BOM to define the material requirements and the Routing information to drive the Scheduling system. Your success in these functional areas will be directly affected by how you have crated your Parts.